- 22 A. Yes, with the exception of the systems.
- 23 Q. And systems was dealt with by some other group?
- 24 A. Yes.
- 25 Q. Who was that?

- 1 A. Greg Torretta.
- 2 Q. He had primary responsibility for developing the
- 3 systems to be used at the LISC?
- 4 A. Yes.
- 5 Q. Did you work with him at all in talking about
- 6 what systems would be appropriate for the LISC?
- 7 A. No.
- 8 Q. Did Leslie Wood, to your knowledge, work with
- 9 Mr. Torretta?
- 10 A. Yes.
- 11 Q. Were you also involved in the planning regarding
- 12 personnel for the LISC?
- 13 A. Yes.
- 14 Q. Were there any other issues that you had, that
- 15 you considered, in doing planning for the LISC, for
- 16 example, space requirements?
- 17 A. Yes, I was involved in space requirements.
- 18 Q. How about volume forecasts as to resale orders?
- 19 A. Not that much.
- 20 Q. How about forecasts as to LISC capacity?
- 21 A. I really don't recall.
- 22 Q. Do you know if anybody was involved in trying to
- 23 estimate resale order forecasts, volume forecasts?

- 24 A. I really -- I don't recall.
- 25 Q. Likewise, you don't recall anyone working on 0027
- 1 LISC capacity forecasts?
- 2 A. It was a long time ago. No, I don't really
- 3 recall.
- 4 Q. When did the LISC first become operational?
- 5 A. I believe the date was December 20th of 1995.
- 6 Q. So is there a time line that we can sort of work
- 7 with as to the -- your role in Pacific Bell's creation of
- 8 the LISC, say from July 1, '95, through did you say
- 9 December 20th --
- 10 A. Yes.
- 11 Q. 1995, and so in that four, four-and-a-half
- 12 month period that the planning preparation was undertaken;
- 13 is that fair to state?
- 14 A. Is what fair to state?
- 15 Q. That in that period, in July of '95 to December
- 16 of '95, the preparation and the planning for the LISC was
- 17 undertaken?
- 18 A. Yes, that's correct.
- 19 Q. Prior, to your knowledge, prior to July of '95,
- 20 was there planning undertaken at Pacific Bell as to for
- 21 the LISC as to personnel processes or systems?
- 22 A. I don't recall.
- 23 Q. Do you know who had primary responsibility for
- 24 personnel issues, trying to determine the number and
- 25 quality of staff necessary for the LISC?

- 3 appropriate number of personnel in the LISC, wouldn't you
- 4 want to know how many orders the LISC was going to have to
- 5 handle?
- 6 MR. KOLTO-WININGER: Objection. I am going to
- 7 say that that lacks foundation, but I want you to answer,
- 8 and then I want to clarify something afterward.
- 9 THE WITNESS: Can you ask the question again?
- 10 MR. McDONALD: Maybe the reporter can read it
- 11 back.
- 12 (Record read.)
- 13 THE WITNESS: Yes.
- 14 MR. KOLTO-WININGER: I want to clarify something
- 15 with the witness.
- 16 (Discussion off the record between
- 17 attorney and witness.)
- 18 MR. KOLTO-WININGER: Okay. My ignorance.
- 19 MR. McDONALD: Q. Maybe we can go back and
- 20 clarify one of the distinctions we drew earlier between
- 21 the facilities and the resale side there were two
- 22 separate LISCs that we talked about, briefly.
- 23 A. Yes.
- 24 Q. I think you had mentioned that I think you
- 25 talked about resale facilities, but is it correct to say 0030
- 1 that there is a LISC for the facilities interconnection,
- 2 but there is not really resale dealing with facility-based
- 3 carriers, is there?
- 4 A. It's referred to as resale facilities and resale

- 5 of Plain Old Telephone Service, so both sides are referred
- 6 to as resale.
- 7 Q. But when you talk about the resale of Plain Old
- 8 Telephone Service, the Plain Old Telephone Service cost
- 9 involves quite complex business customers with multiple
- 10 complex, sophisticated telephone services, right?
- 11 A. Yes, yes.
- 12 Q. Let's go back. On the planning for the LISC,
- 13 what was your involvement in developing the plans for
- 14 determining the number of people that Pacific Bell would
- 15 require to staff the LISC, and I guess it became effective
- 16 December of 1995? What role did you play in that?
- 17 A. I would say a very minor role.
- 18 Q. So you were going to be the business manager in
- 19 charge of its operation; is that fair to say?
- 20 A. Yes.
- 21 Q. But you weren't provided the opportunity to have
- 22 input into determining the appropriate number of people to
- 23 have on staff?
- 24 MR. KOLTO-WININGER: What time period are you
- 25 talking about?

- 1 MR. McDONALD: We are talking about July to
- 2 December, before it went operational.
- 3 THE WITNESS: It was a long time ago, and I only
- 4 vaguely remember just having a very minor role.
- 5 MR. McDONALD: Q. Your recollection is it was
- 6 principally the finance department that made the

per copie to have on staff? d Leslie Wood. establishing any standards those LISC employees? vement in that? ned training and -nents. degree that I worked with ize the type of training that ld, and order writers would a training group? son? ras a group. p is professional sion within -partment. markets? out Pacific Bell?

- 11 that you were familiar with at Pacific Bell?
- 12 A. I am not sure I understand that question.
- 13 Q. Tell me why you thought it would be beneficial
- 14 to have people come with experience.
- 15 A. Because it narrows the scope of the learning
- 16 curve.
- 17 Q. Was there some minimum experience requirements
- 18 imposed on people hired to work at the LISC, beginning in
- 19 December of '95?
- 20 A. Yes.
- 21 Q. Do you know what that was?
- 22 A. We asked for people who had previous experience
- 23 either as a service rep or as an order writer.
- Q. For the people initially hired to work at the
- 25 LISC, was that a requirement that you could not be hired 0034
- 1 without having that experience?
- 2 A. No.
- 3 Q. It was just -- it was a preferred characteristic
- 4 to have?
- 5 A. Yes.
- Q. Do you know what percentage of the people who
- 7 were initially hired to work at the LISC had some prior
- 8 experience?
- 9 A. No, I don't.
- 10 Q. I just want to move forward in time now. Since
- 11 December of 1995, additional people have been hired at the
- 12 LISC; is that not correct?

- 13 A. Yes.
- 14 Q. And as additional personnel have been added to
- 15 the LISC, has a requirement been imposed that those new
- 16 personnel have experience?
- 17 A. We prefer that they do have experience.
- 18 Q. But again, it's not a requirement?
- 19 A. We prefer that they have experience.
- 20 Q. So the answer to my question is yes, it's not a
- 21 requirement; is that right?
- 22 A. Correct.
- 23 Q. Do you know what the percentage of people who
- 24 have been hired at the LISC during 1996 or 1997, what
- 25 percentage of those hires have had prior experience as 0035
- 1 either an order writer or service representative?
- 2 A. No, I don't know the percentages.
- 3 Q. Are there records that exist that would enable
- 4 us to find out what that percentage is?
- 5 A. No.
- 6 Q. Pacific Bell has no record --
- 7 MR. KOLTO-WININGER: That you are aware of.
- 8 THE WITNESS: Well, there are proprietary
- 9 records that exist that are proprietary to Pacific Bell,
- 10 if that answers your question.
- 11 MR, McDONALD: Q. And what makes these records
- 12 proprietary to Pacific Bell, in your view?
- 13 A. Because they contain proprietary information
- 14 relative to the employees.

- 15 Q. Is it possible for someone at Pacific Bell to
- 16 review those records to identify the percentage of
- 17 employees who have been employed at the LISC who have
- 18 prior experience?
- 19 A. Yes.
- 20 Q. That's possible, that could be done?
- 21 A. Yes.
- 22 MR. KOLTO-WININGER: Can we take a quick two
- 23 minutes?
- 24 MR. McDONALD: Sure.
- 25 (Recess taken.)

- MR. McDONALD: Q. I want to continue talking
- 2 about the planning process that you were involved with for
- 3 the LISC.
- 4 And so you were not involved in the planning
- 5 relating to systems?
- 6 A. No.
- 7 Q. But you were involved, as you already, I think,
- 8 testified to, in some aspect of the planning for the
- 9 personnel, the training and the like, not the number of
- 10 personnel, but the training?
- 11 A. Yes.
- 12 Q. And the processes, you were involved in some
- 13 planning for that in your meetings with Leslie Wood and
- 14 her group?
- 15 A. Yes.
- 16 Q. Is that the extent of your involvement in the

- 17 planning for the LISC's operation?
- 18 A. I also participated with customers in planning
- 19 and mapping out how we were to exchange orders back and
- 20 forth.
- 21 Q. And that occurred in the July '95 to December
- 22 '95 time frame?
- 23 A. Yes, it began during that time frame.
- 24 Q. Was there a designated group of individuals
- 25 within Pacific Bell who were responsible for the planning 0037
- 1 process for the LISC, besides you and Leslie Wood, and I
- 2 think it was Robert Hough?
- 3 A. Yeah. It would have been Robert Hough from the
- 4 finance group and some of the people on his staff, and
- 5 Leslie Wood from business process and some of the people
- 6 on her staff.
- 7 Q. Was Jerry Sinn involved?
- 8 A. I really don't recall.
- 9 Q. On the planning for the systems, that was Greg
- 10 Torretta, to your knowledge?
- 11 A. Yes.
- 12 Q. Anybody else involved?
- 13 A. His staff.
- 14 Q. But if you looked at the entire process of
- 15 planning for the LISC's operation, have you now identified
- 16 to us those individuals, that you were aware of, who were
- 17 involved in that planning process?
- 18 A. Yes.

- 19 Q. Was there a single individual who had ultimate
- 20 responsibility for the planning process for the LISC?
- 21 A. No.
- 22 Q. When you were hired, who did you think was going
- 23 to be ultimately responsible for the LISC's operations?
- 24 A. That I would be.
- 25 Q. In the process of planning, you didn't think it 0038
- 1 was necessary for you to get involved in ensuring that the
- 2 systems that would be developed would be sufficient so
- 3 that the LISC would operate well?
- 4 A. Wait. Go back to the last question.
- 5 MR. McDONALD: Can you read that back, please.
- 6 (Record read.)
- 7 THE WITNESS: Who was going to be responsible
- 8 for the LISC operations? That I was the business manager
- 9 responsible for the day-to-day activities of the LISC.
- 10 MR. McDONALD: Q. And in that capacity, did you
- 11 think it was important for you to be involved in the
- 12 planning for the systems, for example, to ensure that the
- 13 systems that would be available to the LISC would be
- 14 sufficient to handle the work that would have to be
- 15 processed through the LISC?
- 16 A. No.
- 17 Q. Did you think it was necessary for you to be
- 18 involved in the determination of the number of personnel
- 19 who would be staffing the LISC, to ensure --
- 20 A. No.

- 21 MR. KOLTO-WININGER: You need to let him finish
- 22 his question.
- 23 THE WITNESS: Sorry.
- 24 MR. McDONALD: Q. to ensure that the LISC
- 25 operation would function appropriately? 0039
- A. No.
- 2 Q. But you were involved in the planning as to the
- 3 training that would be given, and you were involved in the
- 4 processes planning?
- 5 A. Yes.
- 6 Q. And you had no involvement in the trying to
- 7 forecast the resale orders that might be received by the
- 8 LISC?
- 9 A. I really don't recall.
- 10 Q. Were you involved in any effort to try to
- 11 project the LISC's capacity to handle orders?
- 12 A. Can you ask the question again?
- 13 Q. Sure. In the planning stage of this exercise,
- 14 you were trying to develop certain processes LISC
- 15 employees would have to use in order to process a resale
- 16 order, right?
- 17 A. Yes.
- 18 Q. Did you ever try to identify the length of time,
- 19 for example, that it would take to perform those various
- 20 functions to process a resale order?
- 21 A. I played a very minor role in that, what I
- 22 recall.

- 23 Q. Was there an effort made to try to determine,
- 24 for example, how many orders could be processed in a day,
- 25 when the LISC became operational? 0040
- 1 A. Yes.
- 2 Q. Who did that?
- 3 A. Leslie Wood and Robert Hough.
- 4 Q. Did they, to your knowledge, create documents
- 5 reflecting those projections?
- 6 A. I don't recall any documents.
- 7 Q. How is it that you are aware that such
- 8 projections were made?
- 9 A. I vaguely remember a conversation that took
- 10 place, but again that was a long time ago.
- 11 Q. Do you know what they used, to try to make such
- 12 projections about the LISC's capacity?
- 13 A. I vaguely remember that they assigned a time as
- 14 to how long it would take to process an order.
- 15 Q. Did they do anything beyond that?
- 16 MR. KOLTO-WININGER: That you are aware of.
- 17 THE WITNESS: Not that I am aware of, I don't
- 18 recall.
- 19 MR. McDONALD: Q. And maybe to save Ed from
- 20 further instruction, I am only asking about things that
- 21 you are aware of. I am not asking you to speculate or
- 22 guess. So if you don't know, it's perfectly within your
- 23 right to say you don't know.
- 24 A. Okay.

- 25 MR. KOLTO-WININGER: I am just trying to save 0041
- 1 her from speaking for the company when her answer may come
- 2 out as though that's the case.
- 3 MR. McDONALD: Q. When you were involved in the
- 4 planning for the personnel at the LISC, did you discuss
- 5 with anyone the idea of staffing, based on universal
- 6 staffing? Does that mean anything to you?
- 7 A. Yes, it does.
- 8 Q. What does it mean to you?
- 9 A. Universal staffing means that the service
- 10 representative can handle an order as well as a billing
- 11 question.
- 12 Q. Are there alternative ways, other than universal
- 13 staffing?
- 14 A. Yes.
- 15 Q. What are the other ways?
- 16 A. To divide the responsibility of the service
- 17 representative into only an order rep or only a billing
- 18 rep.
- 19 Q. In the planning process for the LISC, did you
- 20 discuss the benefits or detriments of having one type of
- 21 staffing versus another in the LISC?
- A. Yes, I did.
- 23 Q. What did you say and who did you say it to?
- 24 A. I don't remember who I said this to, but I
- 25 remember making a comment that it's important that we have 0042
- 1 service representatives who are universal trained, that

- 4 Q. You don't think that someone whose job function
- 5 requires that they do two tasks is more likely to make
- 6 mistakes in each of those tasks than an individual whose
- 7 function is only to do one of those tasks?
- 8 A. Can you repeat that?
- 9 MR. McDONALD: Can you read the question back, 10 please.
- 11 (Record read.)
- 12 MR. KOLTO-WININGER: I guess I will object that
- 13 it's an incomplete hypothetical, but I want you to answer
- 14 it. I can think of a lot of examples where that might not
- 15 be the case, but in this context, go ahead.
- 16 THE WITNESS: We are talking about mistakes? I
- 17 guess mistakes -- the same amount of mistakes could be
- 18 made, whether the employee is a universal service rep as
- 19 opposed to a regular service rep. It's the same amount
- 20 of mistakes, I guess, could be made, whether an employee
- 21 is an order rep or a universal rep.
- 22 MR. McDONALD: Q. So it's been your experience
- 23 that universal staffing doesn't lead to an increased
- 24 frequency of errors in performing the various functions
- 25 that the employee has as a universal staff? 0044
- 1 A. In my experience? That would be a very
- 2 difficult question to answer.
- 3 Q. You don't know?
- A. No.
- 5 Q. Do you know if universal staffing has been

- 6 identified as one of the causes of problems at the LISC?
- 7 MR. KOLTO-WININGER: Other than what your
- 8 attorney has told you, right?
- 9 MR. McDONALD: If she knows.
- 10 MR. KOLTO-WININGER: Don't disclose anything
- 11 that your attorney has told you.
- 12 MR. McDONALD: Q. For the record, maybe I need
- 13 to make something clear, and based on one of your answers.
- 14 I am asking you some questions you have to answer. If you
- 15 are going to assert that there is a privilege, you can
- 16 make that statement. You are not supposed to say no when
- 17 the answer is yes, simply because you think it's not
- 18 something that you are supposed to reveal, okay?
- 19 And likewise, if you think there's something
- 20 that's proprietary at Pacific Bell that you shouldn't
- 21 reveal, it's not your job to make the factual make a
- 22 statement that's misleading on the record as to that
- 23 information. If you think there's something proprietary,
- 24 we have an agreement now among the parties as to how we're
- 25 going to deal with that information. So your job here is 0045
- 1 to respond to the questions truthfully.
- Now, given the question I just asked, do you
- 3 have a response?
- 4 MR. KOLTO-WININGER: And I will object. To the
- 5 extent she only has knowledge based on attorney/client
- 6 privileged information, I am instructing her not to answer
- 7 it. If she has independent knowledge, I will allow the

- 8 witness to answer it.
- 9 THE WITNESS: I don't have independent
- 10 knowledge.
- 11 MR. McDONALD: Q. So as far as you are
- 12 concerned, universal staffing has had no impact on the
- 13 LISC's operation adversely or beneficially?
- 14 A. We are not staffed in a universal environment.
- 15 Q. Currently?
- 16 A. Currently.
- 17 Q. How about previously?
- 18 A. No, we were not.
- 19 Q. You were never universally staffed?
- 20 A. No.
- 21 Q. Do you have Exhibit 3?
- 22 Have you ever seen this letter before? It's a
- 23 one-page letter, previously marked Exhibit 3, dated
- 24 October 22, from Caryn Moir, to Mr. Robert Ulrich,
- 25 U-l-r-i-c-h.

- A. I don't recall seeing this.
- Q. Do you want to take a moment to read the letter?
- 3 I will direct your attention particularly to the first
- 4 paragraph, the last two sentences prior to the bullet
- 5 points.
- 6 A. You wanted me to focus on the first two bullets?
- 7 Q. No. The two sentences that precede the bullets.
- 8 A. Where it starts with, "I am extremely" -
- 9 Q. Yeah, that's fine. You can read that one or the

- 10 next one, "Some of the problems" just read it to
- 11 yourself. I just want to make sure you have a chance to
- 12 look at it.
- 13 A. Okay.
- 14 Q. Do you know who Caryn Moir is?
- 15 A. Yes, I do.
- 16 Q. She is a director in Pacific Bell's industry
- 17 markets group; is that right?
- 18 A. Yes.
- 19 Q. And her responsibility is in the AT&T account
- 20 team?
- 21 A. Yes.
- 22 Q. This letter contains a statement signed by
- 23 Ms. Moir that addresses problems in the LISC; is that not
- 24 correct?
- 25 A. Yes, it is correct.

- 1 Q. And the sentence in the first paragraph, one
- 2 sentence reads, "Some of the problems that we have
- 3 identified are universal staffing in the LISC";" is that
- 4 not correct?
- 5 A. That's correct.
- 6 Q. Now, is it your testimony that there was no
- 7 universal staffing at the LISC?
- 8 MR. KOLTO-WININGER: I am going to object,
- 9 because that is her testimony, so she stated it. But I am
- 10 going to object because your question is misleading in
- 11 that Caryn Moir gave a different explanation for universal

- 12 staffing, as is reflected in the first bullet point. And
- 13 therefore, your question is misleading the witness because
- 14 they don't have the same understanding.
- 15 MR. McDONALD: Well, she is entitled to give the
- 16 testimony. I wasn't intending to --
- 17 MR. KOLTO-WININGER: She doesn't know the
- 18 contents of the letter, so it's not a fair question.
- 19 MR. McDONALD: I haven't noticed your
- 20 deposition, and if you want to testify, I will.
- 21 MR. KOLTO-WININGER: I am objecting that your
- 22 question is misleading as asked.
- 23 MR. McDONALD: You can make that objection.
- 24 MR. KOLTO-WININGER: I am and I just did.
- 25 MR. McDONALD: I am entitled to a response. I 0048
- 1 don't want to get your testimony.
- 2 THE WITNESS: What is your question?
- 3 MR. McDONALD: Can you read the question back.
- 4 (Record read.)
- 5 MR. KOLTO-WININGER: Objection. Asked and
- 6 answered; and calls for speculation, unless you know what
- 7 Caryn Moir meant by that. Go ahead and answer it.
- 8 THE WITNESS: I don't have a clue as to what she
- 9 means by that.
- 10 MR. McDONALD: Q. So the term your use of
- 11 the term, "universal staffing," you believe may be
- 12 different from Caryn Moir's use of the term, "universal
- 13 staffing?"

- 16 mean, you earlier testified that you can call that a
- 17 resale operation, but is that really resale, to your
- 18 understanding?
- 19 A. It's classified as resale.
- 20 Q. And it deals with the facilities based carrier?
- 21 A. Yes.
- 22 Q. Now, the planning that you had done between July
- 23 and December of 1995, was that done in anticipation of
- 24 both the resale of the Plain Old Telephone Service that we
- 25 talked about, as well as the facilities based? 0050
- 1 A. Yes.
- 2 Q. In that planning, had there been a distinction
- 3 drawn between what would be the resources that would be
- 4 necessary to perform the resale function for Plain Old
- 5 Telephone Service versus the facilities based?
- 6 A. Yes.
- 7 Q. What distinctions had been drawn?
- 8 A. That the group -- that there were two separate
- 9 groups, facility based versus resale for POTS.
- 10 Q. Were there going to be separate staffing for
- 11 each side of that?
- 12 A. Yes.
- 13 Q. And the staffing that went into effect in
- 14 December 1995, was that solely for the facilities based
- 15 business?
- 16 A. Yes.
- 17 Q. And your responsibilities, at that time, covered

- 18 both facilities based and the POTS, as you call it,
- 19 P-O-T-S?
- 20 A. Yes.
- 21 Q. At some point, did your responsibilities become
- 22 more narrowed?
- 23 A. Yes.
- 24 Q. When did that occur?
- 25 A. In July, 1996.

- 1 Q. What happened then?
- 2 A. An additional business manager was added to the
- 3 group, Gracie Gutierrez, and we divided our
- 4 responsibilities.
- 5 Q. Did she take responsibilities for the facilities
- 6 part of the business?
- 7 A. No.
- 8 Q. So to this day, have you retained responsibility
- 9 for the facilities business?
- 10 A. No.
- 11 Q. When did you lose that responsibility?
- 12 A. September of '96.
- 13 Q. What did Ms. Gutierrez come in to do in July of
- 14 '96? You said there was a division of responsibility in
- 15 July of '96. What was it?
- 16 A. She came in to assist with processes in the
- 17 LISC.
- 18 Q. Why was she added?
- 19 A. Because I was traveling a lot because of

- 20 customer commitments, and I needed assistance in the LISC.
- 21 I needed someone to help me manage.
- 22 Q. Ms. Gutierrez, did she come in as a subordinate
- 23 or on the same line level as you?
- 24 A. Same line level.
- $\,$ 25 $\,$ Q. You were traveling for meetings with customers, $\,$ 0052 $\,$
- 1 did you say?
- 2 A. Yes.
- 3 Q. Those were customers of the facilities side of
- 4 the business or the POTS side of the business?
- 5 A. POTS.
- 6 Q. When did that traveling take place?
- 7 A. It began in January.
- 8 Q. '96?
- 9 A. '96 through current.
- 10 Q. When did Pacific start processing resale orders
- 11 for the POTS service?
- 12 A. In the end of May of 1996.
- 13 Q. So from the time period between December 1995
- 14 and May of 1996, the only LISC operation was exclusively
- 15 the facilities based business?
- 16 A. Processing of orders, yes.
- 17 Q. And when the planning for the LISC took place,
- 18 were there different processes that were established for
- 19 the facilities business, versus the POTS business?
- 20 A. Yes.
- 21 Q. When you hired LISC employees, was there

- 22 different training that was given to LISC employees who
- 23 would handle the facilities business, versus those who
- 24 would handle the POTS business?
- 25 A. Yes.

- 1 Q. So all the employees who came on board in
- 2 December of 1995, or who started working at the LISC in
- 3 December of 1995, were they trained only in the facilities
- 4 resale business?
- 5 A. Yes.
- 6 Q. Until December 1995, had anyone been trained in
- 7 the resale of the POTS business?
- 8 A. No.
- 9 Q. When did that training commence?
- 10 A. I am not sure of the exact day. I think it was
- 11 like January 6th of 1996.
- 12 Q. Do you know how many employees were trained at
- 13 that time?
- 14 A. I don't recall the exact amount.
- 15 Q. When were there employees at the LISC available
- 16 to work, who had been trained in resale of POTS?
- 17 A. The first group of employees arrived
- 18 mid-February.
- 19 Q. Was the training, then, a month-long program?
- 20 A. Anywhere from a month to six weeks.
- 21 Q. And does that vary, based upon the amount of
- 22 experience the employees had?
- 23 A. Yes, it does.

- 24 Q. So presumably, if someone was previously an
- 25 order writer or a service rep, they would require less 0054
- 1 training?
- A. Yes.
- 3 Q. Do you know how many individuals this was, in
- 4 that first group that was available at the LISC, to handle
- 5 the resale of POTS during 1996?
- 6 A. I don't recall the exact amount.
- 7 Q. Was it more than the number of people in the
- 8 facilities side?
- 9 A. Yes.
- 10 Q. Was it more than 50, to your knowledge?
- 11 A. No.
- 12 Q. Between 20 and 50? I am trying to get a
- 13 ballpark.
- 14 A. I would say between 20 and 50.
- 15 Q. Has the number of LISC employees, who perform
- 16 work not for the facilities business, has that changed
- 17 over time?
- 18 A. Yes.
- 19 Q. So we started somewhere between 20 and 50
- 20 employees?
- 21 A. Uhm-hum.
- 22 Q. Are there milestones over time that, within six
- 23 months, the number had doubled? Do you have any
- 24 recollection of what the number of employees, handling the
- 25 nonfacilities business in the LISC, was over the period

- 1 of, starting February of '96 to the current day?
- 2 A. Just for the facilities side?
- 3 Q. The non.
- 4 A. Nonfacilities side?
- 5 Q. What you have called the POTS side.
- 6 A. POTS. I want to make sure I answer the question
- 7 appropriately.
- 8 MR. KOLTO-WININGER: Do you have a general
- 9 understanding of how it increased over time?
- 10 THE WITNESS: Yes, I do.
- 11 MR. McDONALD: Q. So in February, the LISC had
- 12 20 to 50 people who were capable of handling the POTS
- 13 resale business; is that right?
- 14 A. Yes.
- 15 Q. Did that number grow over the next three months?
- 16 A. Yes.
- 17 Q. Do you know by May what that number had grown
- 18 to?
- 19 A. I don't recall the exact number. I believe it
- 20 was right around 75 to 85.
- 21 Q. And that would be at about the time when the
- 22 first orders came in for resale?
- 23 A. Correct.
- 24 Q. And of that 75 to 85, do you know how many
- 25 people previously had served as service representatives or 0056
- 1 order writers?
- 2 A. I don't remember the exact amount, but there

- 5 side, at about a hundred or a little over a hundred?
- 6 A. Yes.
- Q. Since December of '96, have the number of LISC
- 8 employees grown, those serving the resale business?
- 9 A. Since December?
- 10 Q. Yes.
- 11 A. Yes.
- 12 Q. Can you describe how it has grown?
- 13 A. Are you looking for numbers?
- 14 Q. If you have that information, yeah.
- 15 A. I don't, readily available.
- 16 Q. But in January, was another group added?
- 17 A. Yes, I think there was.
- 18 Q. Do you know how many were added then?
- 19 A. No, I don't.
- 20 Q. How about February?
- 21 A. I don't believe any in February.
- 22 Q. And in March, have there been any added during
- 23 the month of March?
- 24 A. Yes.
- 25 Q. Do you know how many? 0058
- 1 A. Wait. Let me back up. During February and
- 2 March, probably about 80.
- 3 Q. February to March time frame, another 80 or so?
- 4 A. Yeah.
- 5 Q. So currently, do you know what the approximate
- 6 number of employees at the LISC, handling the resale of